



Egypt tesla solar roof

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Over the last 20 years, the cost and complexity of electronics across the automotive industry has doubled.* Today a single vehicle typically requires over 200 connections--and the number of electrical connectors and types across new vehicles is only increasing.

Six years after the first Model 3 Performance deliveries, we are launching the new Model 3 Performance: a highly differentiated performance trim that leverages Tesla's latest manufacturing and engineering capabilities to create what we consider to be a perfect, high-performance daily driver.

While there are many articles that do not accurately convey the nature of our safety systems, the recent Washington Post article is particularly egregious in its misstatements and lack of relevant context.

Reuters published an article that leads with a wildly misleading headline and is riddled with incomplete and demonstrably incorrect information. This latest piece vaguely and nonsensically suggests there are thousands upon thousands of disgruntled Tesla customers. It's nonsensical because it's nonfactual--the reality is Tesla's customer retention is among the best and highest in the industry.

Today, we are breaking ground on Tesla's in-house lithium refinery, located in the greater Corpus Christi area of Texas. Once complete, the facility will represent an investment of >\$1B in Southwest Texas. This investment is critical to our mission to accelerate the world's transition to sustainable energy and represents our efforts to aggressively increase the supply of battery-grade lithium hydroxide available in North America.

Today, we are publishing Master Plan Part 3, which outlines a proposed path to reach a sustainable energy economy through end-use electrification and sustainable electricity generation. This paper outlines the assumptions, sources and calculations. Input and conversation are welcome.

In 2014, we made a commitment to invest \$3.5 billion in Nevada with our first Gigafactory. Our goal was to build a facility capable of producing 35 GWh of battery cells annually--enough to manufacture about 500,000 vehicles per year.

In the 20 years since Tesla was founded in San Carlos, California, we have grown from a long-shot startup to the state's largest manufacturing employer and the world's leading electric vehicle maker.

With its launch in 2012, Model S set the standard for Tesla vehicle safety: a rigid safety cell, large front and rear crumple zones, and fortified battery pack. It also set a new bar for the automotive industry--in 2014, it was the only vehicle to achieve a 5-star Euro NCAP rating and 5 stars in every NHTSA category.

Model 3 has been awarded 5-stars with a Weighted Overall Index of 9.8/10 by Green NCAP, an independent



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initiative helping consumers evaluate vehicle sustainability. In its analysis, Green NCAP considers a vehicle's energy efficiency, as well as its emission of greenhouse gasses and air pollutants.

With more than a decade of use and 20 billion EV charging miles to its name, the Tesla charging connector is the most proven in North America, offering AC charging and up to 1 MW DC charging in one slim package. It has no moving parts, is half the size, and twice as powerful as Combined Charging System (CCS) connectors.

Solar energy use in homes is a sure way to reduce a family's monthly utility bill, while also helping curb carbon emissions. It can even raise the value of properties, with research looking at properties in the US finding that homebuyers are willing to pay extra for a solar-powered home. One study by Lawrence Berkeley National Laboratory estimated that the increase in value can be as much as USD 15k for homes running on solar energy.

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